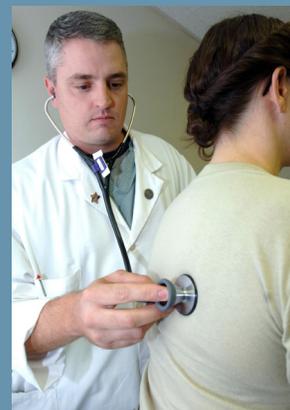




COMMUNITY HEALTH NEEDS ASSESSMENT

2013



Clinton County Hospital, Inc.

723 BURKESVILLE ROAD • ALBANY, KENTUCKY 42602
PHONE: 606-387-6421



This Community Health Needs Assessment (CHNA) Implementation Strategy was prepared for Clinton County Hospital by the Community and Economic Development Initiative of Kentucky (CEDIK) at the University of Kentucky.

CEDIK's mission is to provide education, research and assistance to people, communities and organizations so they are empowered to shape their own futures. CEDIK's vision is to be the key source of education and research to benefit the lives of Kentucky's individuals, families, businesses, organizations and communities through community and economic development.

Contact:

Dr. Alison Davis, CEDIK Executive Director

alison.davis@uky.edu, 859-257-7260

Marisa Aull, CEDIK CHNA Coordinator

marisa.aull@uky.edu, 859-257-7272 x252



Community and Economic Development Initiative of Kentucky

www.cedik.ca.uky.edu

To the Residents of Clinton County,

As part of the Affordable Care Act of 2010, all not-for-profit hospitals are required to conduct a Community Health Needs Assessment (CHNA) every three years. Clinton County Hospital is pleased to present its CHNA.

The contents of the CHNA were compiled from local, state, and national data sources. Additionally, surveys were made available throughout the county, focus groups were conducted and responses aggregated to provide a comprehensive overview of the healthcare landscape in Clinton County.

The CHNA provides valuable information that indicates where Clinton County Hospital is in meeting the needs of the county and the surrounding areas, and where there is room for improvement.

The CHNA will serve as a guide to improve the performance of Clinton County Hospital in allocating resources, identifying concerns, and improving the overall health of the people it serves over the next three years.



Sincerely,

J. D. Mullins

Chief Executive Officer

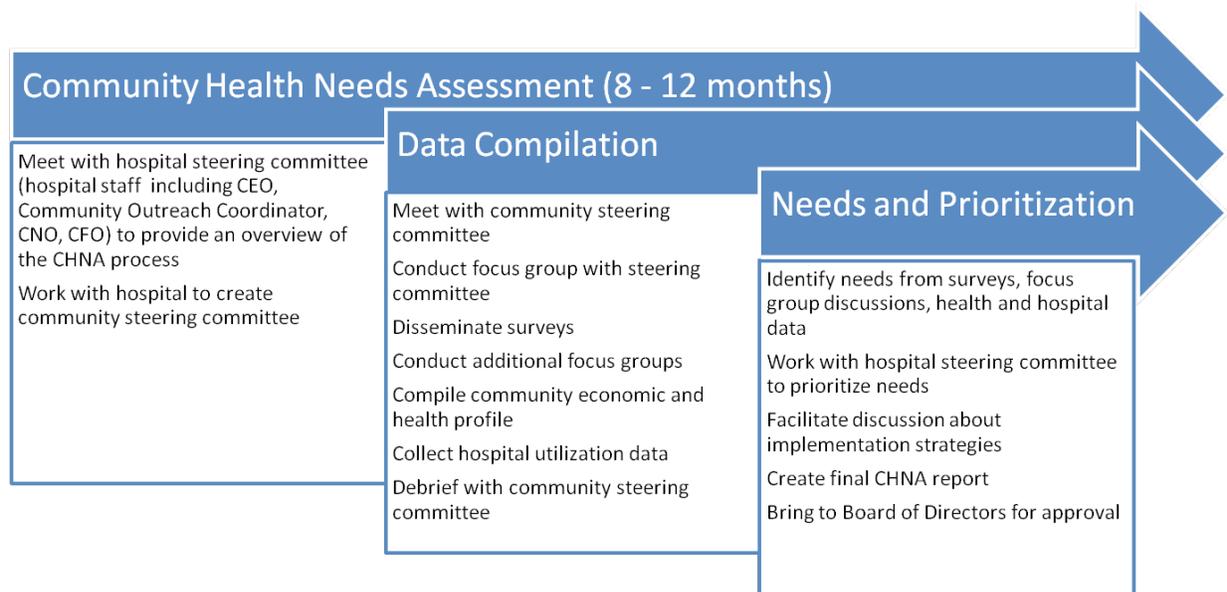
CHNA Background

Clinton County Hospital contracted with the Community and Economic Development Initiative of Kentucky (CEDIK) in the fall of 2012 to conduct a Community Health Needs Assessment (CHNA) in accordance with the Affordable Care Act (ACA). The Affordable Care Act (ACA), enacted March 23, 2010, added new requirements that hospital organizations must satisfy in order to be described in section 501(c)(3), as well as new reporting and excise taxes.

As the IRS develops the new forms and guidance to implement the ACA, the IRS goals will be to:

- Allow hospitals to clearly describe their activities and policies
- Minimize burden to the extent possible
- Capture compliance information as required for adherence with the statute

Here is an overview of the CHNA process that CEDIK used based on the IRS guidelines:



Background, continued

New Requirements for Charitable 501(c)(3) Hospitals

Section 501(r), added to the Code by the ACA, imposes new requirements on 501(c)(3) organizations that operate one or more hospital facilities (hospital organizations). Each 501(c)(3) hospital organization is required to meet four general requirements on a facility-by-facility basis:

- Establish written financial assistance and emergency medical care policies.
- Limit amounts charged for emergency or other medically necessary care to individuals eligible for assistance under the hospital's financial assistance policy.
- Make reasonable efforts to determine whether an individual is eligible for assistance under the hospital's financial assistance policy before engaging in extraordinary collection actions against the individual.
- Conduct a community health needs assessment (CHNA) and adopt an implementation strategy at least once every three years.

These CHNA requirements are effective for tax years beginning after March 23, 2012.

Introduction

Since its inception in 1951, Clinton County Hospital's mission has been to meet the health care needs of the people who live, work, and play in the Lake Cumberland and Dale Hollow area. Today, Clinton County Hospital is an independent, not-for-profit 42 bed acute-care hospital. With a new facility boasting 42 private rooms, 40-slice CT unit, digital mammography, one of the first certified electronic health records in the state, and a dedicated and caring staff, our mission continues.

Clinton County Hospital is proud of its facility, its employees, and proud to provide healthcare services to Clinton County and the surrounding area. Clinton County Hospital is staffed with well-trained and capable employees who use the very best in diagnostic equipment to ensure the very best outcome possible.

Mission

The Mission of the Clinton County Hospital is to provide the highest quality of care possible in a safe and secure environment for our patients by a caring and competent healthcare team. We are committed to the promotion of wellness and restoration of health in a cost-effective manner. We will strive continuously to improve the quality of health in the communities we serve.

Clinton County Hospital Services

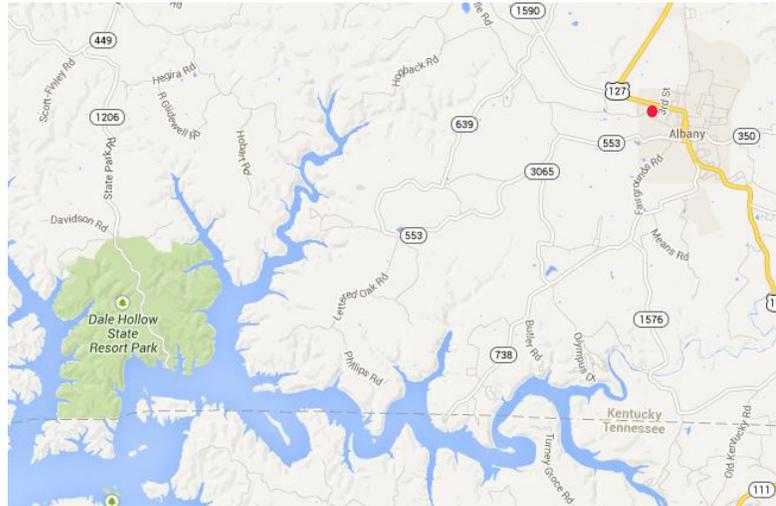
- Computed Tomography (CT) - CT scan uses x-rays combined with a computer to produce multiple cross-sectional images. These images are pictures of slices through the body, much like slices of a loaf of bread. Clinton County Hospital uses a Phillips 42-slice CT. This machine uses the least amount of radiation to produce a picture comparable to anything available at a much larger hospital.

Clinton County Hospital Services, continued

- Sleep Center - Sleep studies can help diagnose a variety of conditions. If you are tired, irritable or having difficulty concentrating during the day, if you snore loudly, awaken gasping for air, kick or jerk while sleeping, or have difficulty staying awake while watching TV, you could benefit from a sleep study performed here at Clinton County Hospital. You may be suffering from sleep apnea, narcolepsy, insomnia, or restless leg syndrome. Sleep study results are sent directly to your primary physician who will discuss the findings with you.
- Digital Mammography - When breast cancer is discovered early, the chances of survival are much greater. One of the best ways to detect breast cancer in its earliest form is to get an annual mammogram. A mammogram is a simple, non-invasive, x-ray procedure that can distinguish abnormalities in the breast. The digital mammography unit at Clinton County Hospital offers the latest in imaging technology to provide you and your physician with the best mammogram available.
- Emergency Department - Clinton County Hospital provides healthcare through its Emergency Department 24 hours a day, 7 days a week. The ED is staffed by a physician and two nurses. Two trauma rooms and six exam rooms provide ample space for efficient and effective emergency care whenever it is needed.
- Respiratory Care - Respiratory Therapists are licensed professionals, offering services to patients 24 hours a day, 7 days a week. The Respiratory Department at Clinton County Hospital will work with your physician to evaluate and treat any number of breathing disorders.
- Laboratory - Clinton County Hospital recently invested in an Abbott ci4100 chemistry analyzer. This machine provides an accurate and timely test result to assist the physician in diagnosis of many conditions. Tests include PSA, thyroid function, troponin, creatinine, glucose levels, cholesterol levels, and many more.

Description of Community Served by Clinton County Hospital

Clinton County is in south central Kentucky along the Tennessee line. It lies between Lake Cumberland and Dale Hollow Lake and has an area of 196 square miles. With beautiful lakes, streams, rolling hills and farmlands, it offers a beautiful setting to live, work, and play.



Map created with Google Maps, 2013

In Clinton County you're likely to see sprawling fields of tobacco and corn crops, pumpjacks pumping oil, poultry houses, boats, and more boats. Clinton County is a farming community with a few industries scattered throughout and access to lakes with both Dale Hollow Lake and Lake Cumberland within our borders.



The Kentucky State Park's Lodge at Dale Hollow Lake, at left.

Assessment Process

The assessment process included collecting secondary data related to the health of the community. Social and economic data as well as health outcomes data were collected from secondary sources to help provide context for the community (see below). In addition, CEDIK compiled hospital utilization data to better understand who was using the facility and for what services (next section). Finally, with the assistance of the Community Steering Committee, input from the community was collected through focus group discussions and surveys (see appendix for summary). First we present the demographic, social, economic and health outcomes data that were compiled through secondary sources. These data that follow were retrieved from County Health Rankings, April 2013. For data sources see appendix.

Demographics

Indicator (2011)	Clinton County	State of Kentucky	National Level
Total Population	10,201	4,369,356	313,914,040
Percent of Population under 18 years	23.6%	23.4%	23.7%
Percent of Population 65 year and older	16.8%	13.5%	13.3%
Percent of Population Non-hispanic White	95.7%	86.1%	63.4%
Percent of Population Non-hispanic African American	0.5%	7.8%	13.1%
Percent of Population Hispanic	2.4%	3.2%	16.7%
Percent of Population other Race	0.8%	1.6%	6.8%
Percent of the Population not Proficient in English*	0.5%	1.1%	n/a
Percent of the Population that are Female	50.1%	50.8%	50.8%
Percent of the Population that are Rural**	100.0%	41.6%	n/a

*2007-2011 5 year estimate

**2010 Estimate

Social and Economic Factors

Indicator	Clinton County	State of Kentucky	National Benchmark*
Median Household Income	\$29,959	\$41,682	n/a
High School Graduation Rate	71.6%	77.9%	n/a
Percent of Population with Some College Education	37.2%	56.1%	70.0%
Unemployment Rate	10.2%	9.5%	5.0%
Percent of Children in Poverty	39.0%	27.2%	14.0%
Percent of Children Eligible for Free Lunch	57.1%	49.0%	n/a
Percent of Children Living in a Single Parent Household	48.3%	33.6%	20.0%
Percent of Adults without Adequate Social Support	16.2%	19.9%	14.0%
Percent of the Population Spending More Than 30% of Income on Housing Costs	27.2%	28.0%	n/a
Violent Crime Rate (per 100,000 population)	63.0	264.4	66.0

Health Behaviors

Indicator	Clinton County	State of Kentucky	National Benchmark*
Percent of Adults who Smoke Regularly	22.9%	26.4%	13.0%
Percent of Adults who are Obese (BMI \geq 30)	32.7%	32.9%	25.0%
Percent of Adults who are Physically Inactive During Leisure Time	37.7%	31.5%	21.0%
Percent of Adults who Drink Excessively (Heavy or Binge)	1.3%	11.5%	7.0%
Motor Vehicle Crash Deaths (per 100,000 population)	46.7	20.0	10.0
STDs: Chlamydia Rate (per 100,000 population)	58.4	377.4	92.0
Teen Birth Rate (per 1,000 females ages 15-19)	63.7	50.0	21.0

*National Benchmarks indicate the 90th percentile at the national level. "n/a" denotes where national benchmarks were not made available by County Health Rankings.

Health Outcomes

Indicator	Clinton County	State of Kentucky	National Benchmark*
Premature Death (Years of Potential Life Lost per 100,000 population)	9,670	8,768	5,317
Percent of Adults Reporting Poor or Fair Health	28.1%	21.4%	10.0%
Average Poor Physical Health Days in Past 30 Days	6.1	4.7	2.6
Average Poor Mental Health Days in Past 30 Days	4.5	4.3	2.3
Percent of Babies Born with Low Birthweight (<2500 grams)	10.6%	9.1%	6.0%
Percent of Adults with Diabetes	11.8%	11.6%	n/a
HIV Prevalence Rate (per 100,000 population)	64.7	140.0	n/a
Premature Age-Adjusted Mortality	483.8	444.5	n/a
Child Mortality (per 100,000 population)	n/a	66.9	n/a
Infant Mortality (per 100,000 population)	n/a	709.8	n/a

Access to Care

Indicator	Clinton County	State of Kentucky	National Benchmark*
Percent Uninsured (< age 65 without health insurance)	21.1%	17.5%	11.0%
Percent of Uninsured Adults	26.4%	21.8%	n/a
Percent of Uninsured Children	7.7%	6.7%	n/a
Ratio of Population to Primary Care Physicians	2568:1	1587:1	1067:1
Ratio of Population to Dentists	3470:1	1854:1	1516:1
Ratio of Population to Mental Health Providers	10275:1	2634:1	n/a
Percent of Adults Reporting that They Could Not See a Doctor Due to Cost	23.5%	17.0%	n/a
Rate of Preventable Hospital Stays (per 1,000 Medicare Enrollees)	243.8	102.8	47.0
Percent of Diabetics that Receive HbA1c Screening	77.3%	83.8%	90.0%
Percent of Women Receiving Mammography Screening	33.1%	61.7%	73.0%

Physical Environment

Indicator	Clinton County	State of Kentucky	National Benchmark*
Pollution: Average Daily Measure of Fine Particulate Matter (micrograms per cubic meter)	13.4	13.1	8.8
Drinking Water Safety: People Exposed to Water Exceeding a Violation Limit in the Past Year	0.0%	10.9%	0.0%
Rate of Recreational Facilities (per 100,000 population)	9.7	8.1	16.0
Food Access: Percent of Population Living in Poverty and >10 Miles from Grocery Store	1.0%	4.8%	1.0%
Food Access: Percent of all Restaurants that are "Fast Food"	50.0%	53.7%	27.0%
Percent of Workers who Commute Alone	84.9%	81.9%	n/a
Percent of Population who Live Within Half a Mile of a Park	n/a	24.0	n/a

Hospital Utilization Data

The Tables below provide an overview of Clinton County Hospital's patients and in particular where they come from, how they pay, and why they visited.

Table: Hospital Inpatient Origin Discharges, 1/1/11-12/31/11

County of Origin	Discharges	Total Charges	Average Charges
Clinton, KY	1,011	\$10,288,004	\$10,176
Cumberland, KY	188	\$1,850,908	\$9,845
Wayne, KY	56	\$483,016	\$8,625
Pickett, TN	50	\$521,964	\$10,439
Russell, KY	8	\$73,061	\$9,133
Pulaski, KY	5	\$39,431	\$7,886
Fentress, TN	3	\$17,509	\$5,836
Adair, KY	2	\$11,377	\$5,688
Forsyth, GA	1	\$5,980	\$5,980
Marion, IN	1	\$6,114	\$6,114
Tippecanoe, IN	1	\$5,787	\$5,787
Barren, KY	1	\$10,789	\$10,789

Table: Hospital Inpatient Payer Mix, 1/1/11-12/31/11

Payer	Discharges	Total Charges	Average Charges
Medicare	782	\$8,733,415	\$11,168
Commercial - Mix	188	\$1,594,283	\$8,480
Coventry Cares of KY	98	\$777,515	\$7,934
Kentucky Spirit Health Plan	76	\$585,574	\$7,705
Self Pay	64	\$560,572	\$8,759
WellCare of Kentucky	51	\$469,806	\$9,212
Medicaid	39	\$364,523	\$9,347
Charity	31	\$293,043	\$9,453
Champus	5	\$38,161	\$7,632
Workers' Compensation	1	\$12,830	\$12,830

Table: Hospital Outpatient Origin Discharges, 1/1/11-12/31/11

County of Origin	Discharges	Total Charges	Average Charges
Clinton, KY	7,029	\$12,069,701	\$1,717
Cumberland, KY	760	\$1,414,936	\$1,862
Wayne, KY	473	\$1,039,655	\$2,198
Pickett, TN	200	\$358,575	\$1,793
Fentress, TN	94	\$232,494	\$2,473
Russell, KY	59	\$118,747	\$2,013
Pulaski, KY	33	\$63,892	\$1,936
Adair, KY	23	\$58,861	\$2,559
Overton, TN	21	\$80,631	\$3,840
Jefferson, KY	16	\$17,956	\$1,122
McCreary, KY	13	\$38,535	\$2,964

Table: Hospital Outpatient Payer Mix, 1/1/11-12/31/11

Payer	Discharges	Total Charges	Average Charges
Medicare	2,678	\$6,377,853	\$2,382
Commercial - Mix	2,211	\$4,195,851	\$1,898
Coventry Cares of KY	1,217	\$1,439,533	\$1,183
Self Pay	1,040	\$1,427,700	\$1,373
Kentucky Spirit Health Plan	683	\$931,692	\$1,364
WellCare of Kentucky	486	\$736,713	\$1,516
Charity	338	\$319,783	\$946
Medicaid	181	\$272,433	\$1,505
Champus	62	\$97,178	\$1,567
Workers' Compensation	61	\$96,853	\$1,588

Table: Hospital Inpatient Diagnosis Related Group, 1/1/11-12/31/11

DRG Description (Top 10 for inpatient visits)	Discharges	Total Charges	Average Charges
Medicine – General	393	\$3,775,407	\$9,607
Medicine –Pulmonary	358	\$3,873,039	\$10,819
Medicine – Cardiovascular Disease	184	\$1,779,446	\$9,671
Medicine – Nephrology/Urology	102	\$918,928	\$9,009
Medicine – Orthopedics	67	\$467,424	\$6,976
Medicine – Neuro Sciences	66	\$512,504	\$7,765
Surgery – General	53	\$906,279	\$17,100
Surgery - Gynecology	45	\$594,260	\$13,206
Medical – Oncology	24	\$203,983	\$8,499
Psychiatry	12	\$75,296	\$6,275

The Community Steering Committee

The Community Steering Committee is a vital part to the CHNA process. These individuals represent organizations and agencies from the service area and in particular, the individuals who were willing to volunteer enabled the hospital to get input from populations that were often not engaged in conversations about their health needs. CEDIK provided a list of potential agencies and organizations that would facilitate broad input.

The Community Steering Committee met twice as a group and each time a hospital representative welcomed and thanked the individuals for assisting in the process and then excused themselves if focus group discussion was being conducted. CEDIK asked that hospital representatives not be present during any focus group discussions or debriefing with the Community Steering Committee.

Clinton County Hospital Community Steering Committee

Name	Organization
Charlotte Bernard	Clinton County Schools Superintendent
LaCosta Carver	Lake Cumberland District Health Department
Junior Cecil	Probation and Parole
Raykisha Coe	Equity Group
Lynn Conner	Medicaid
Janie Gibson	Clinton County News
Sandra Guffey	21st Century Program
Pam Ostertag	Clinton County Wellness Center
Libby Burris	Adanta
Lonnie Scott	Clinton County EMS
Tyonia Sinclair	Clinton County Schools
Karen Talbott	Lifeline Home Health
Mona Staton	Amedisys Home Health

Focus Group Findings

Five focus groups were conducted throughout the community and in conjunction with other meetings. The senior population and the underserved were targeted and participated in two focus groups onsite at their facilities, while other focus groups took place at the hospital.

Vision for a Healthy Community

- Access to health care for everyone
- Increase awareness of community and public services that are currently available to the public
- A drug free community
- Walkable community – need more sidewalks
- Caution lights at intersections with new bypass
- Unemployment numbers decreased
- More access to physical fitness – gyms, fitness centers, parks, etc.

What is your perception of the hospital overall and of specific programs and services?

- The hospital is important to the community and provides necessary services for members of the community for those who can't travel out of county
- Nursing staff is wonderful
- ER wait time is too long
- ER doctors need better bedside manner and spend more time with patients
- Billing issues need to be addressed – patients receive bills after it has been sent to collections
- Services are too high (outpatient tests, diagnostics, etc.) compared to other facilities
- Telephone automated service is too confusing – too long

What can the hospital do to meet the health needs of the community?

- Promote the hospital and explain how the community can access services
- Provide more educational outreach programs
- More specialists (specifically for cancer)
- Provide Mental health services
- Drug treatment facilities

Clinton County Hospital - CHNA Survey Results

Total number of respondents: 196

Households that used the services of a hospital in the past 24 months: 84.7%

Households who went to a hospital other than Clinton County Hospital in the past 24 months: 42.2 %

If other, which hospital (had to be mentioned at least twice)? Cookeville Regional Hospital, TN (19), Lake Cumberland Regional/Somerset (11), UK Hospital (8), Cumberland County Hospital (8), TJ Samson/Glasgow Hospital (6), Wayne County Hospital (6), Central Baptist Hospital (4), Vanderbilt Medical Center (3), V.A.

Table 1. Services used if household used Clinton County Hospital in the past 24 months:

Service	Number of Households	Percent of Households
Emergency Room for life-threatening issue	27	16.3%
Emergency Room for not life-threatening issue	97	58.4%
Outpatient Services	87	52.4%
Admitted as a patient	59	35.5%

Respondents were asked how satisfied they were with the care they or someone in their household received at Clinton County Hospital. With 1 being satisfied and -1 being dissatisfied, the average score was .62.

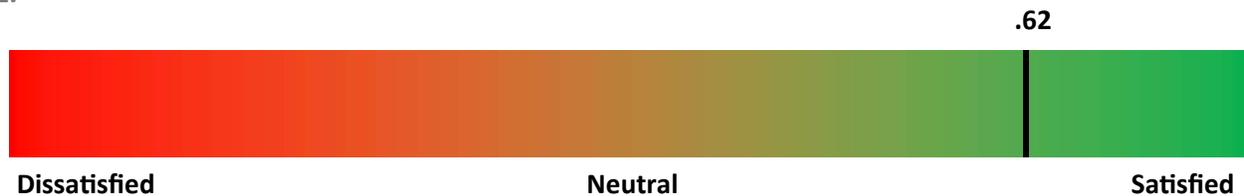


Table 2. Reasons for using other hospital if household did not use Clinton County Hospital:

Reasons	Number of Households	Percent of Households
Service wasn't available	43	53.1%
Physician reference	27	33.8%
Insurance required using a different hospital	3	3.8%
Prefer larger hospital	4	5.1%
Other	22	27.8%

If other, why (had to be mentioned twice)? Specialty service needed (5), location (5), better quality of care elsewhere (2), faster service/less waiting time (2).

Table 3. Households with someone receiving treatment for select conditions:

Condition	Number of Households	Percent of Total Households
Diabetes	44	23.5%
High Blood Pressure	64	34.2%
Cancer	19	10.2%
COPD	19	10.2%

Table 4. Specialty services used:

Service	Number of Respondents Using the Service at Clinton County Hospital	Number of Respondents Using the Service at Another Facility
Emergency	107	30
Cardiology	11	25
OB-GYN	17	16
Neurology	6	10
Psychiatry	3	3
Urology	3	7
Dialysis	1	3
Surgery	31	27
Pulmonary	2	5
Orthopedics	4	7
Oncology	2	11
Radiology	50	25

Table 5. Information on ability to pay for medical services:

Situation	Percent of Total Households
Delayed health care due to lack of money and/or insurance	38.5%
Are you or members of your household currently eligible for:	
Medicare	38.0%
Medicaid	22.6%
Public Housing Assistance	5.3%
SNAP (Food Stamp Program)	12.8%
Households with someone currently without health insurance	24.2%

Table 6. Most important factors when receiving care in a hospital:

Respondents were asked to rank factors by importance with 1 being the most important and 7 being the least important. Overall, effective treatment was ranked as most important with a score of 1.98.

Factor	Average Ranking
Nursing Care	2.27
Effective Treatment	1.98
Proximity to Family/Home	5.28
Comfort/Cleanliness of the Hospital	4.01
Availability of Physician	2.97
Explanation of Diagnosis	4.13
Other	0.00

- When asked, “What could the hospital do to better meet the community’s health needs?” the following responses were given at least twice:

More/better prepared ER doctors (11), faster service (9), better patient care and communication (9), increase nursing staff (4), provide more specialty services (4), offer more lower cost services (2).

Brief Description of Tables 3 - 5:

Table 3 provides some detail about the respondents’ health risks. To ensure that there was broad community input, Clinton County Hospital wanted to engage the medically needy population.

The results in **Table 4** suggest that 26.9% of the respondents or a member of the respondent’s family has diabetes, 51.3% have high blood pressure, 10.1% of the respondents or a member of their family have cancer, and 2.5% have mental illness.

Table 5 provides evidence that the survey reached a lower-income population. Of the respondents, 21.0% stated that they had delayed health care due to a lack of money or insurance. Approximately 6.9% reported that they or someone in their household was without health insurance, while 6.7% and 28.6% were enrolled in Medicaid and Medicare, respectively. 4.2% of the households received SNAP (Supplemental Nutrition Assistance program) assistance, while 0% received public housing assistance. As a result of the characteristics of the survey sample, the needs that have been suggested throughout the surveys reflect the needs of those who have high health risks and don’t necessarily have affordable access to health care.

Prioritization of Identified Health Needs

To facilitate prioritization of identified health needs, a ranking process was used. Health needs were ranked based on five factors:

- 1) The ability of Clinton County Hospital to evaluate and measure outcomes.
- 2) How many people are affected by the issue or size of the issue?
- 3) What are the consequences of not addressing this problem?
- 4) Prevalence of common themes.
- 5) Does the hospital have existing programs which respond to the identified need?

Health needs were then prioritized taking into account their overall ranking, the degree to which Clinton County Hospital can influence long-term change, and the impact of the identified health needs on overall health.

Clinton County Hospital will continue to work with the community to execute the implementation plan and realize the goals that have been positioned to build a healthier community.

Hospital Identified Needs

- ER wait time is too long
- ER doctors need better bedside manner and spend more time with patients
- More specialists (specifically for cancer)
- Billing issues need to be addressed – patients receive bills after it has been sent to collections
- Services are very costly (outpatient tests, diagnostics, etc.) compared to other facilities
- Mental health services
- Drug treatment facilities
- Telephone automated service is too confusing – too long
- Marketing and PR about services hospital offers, educational programs, services, etc.

Implementation Strategy

Emergency Room Improvement

Goal I: Overall shortening of wait times throughout the ER process and improvement of physician bedside manner.

Strategies:

A. Meet with company that provides physicians for the ER (currently ERx) and notify them of the community's concern with the overall performance of the ER.

1. ERx is currently monitoring ER wait times on CMS' website www.hospitalcompare.com. Physician attitudes and bedside manner will be addressed by ERx through correspondence and training.
2. Continue to meet with ERx on a quarterly basis to address issues and discuss updates on progress of training for ER physicians.

B. Review policy and procedure for the ER to ensure they are current with Clinton County Hospital standards.

Community Partners identified to help with this priority: None – this will be addressed within Clinton County Hospital in conjunction with ERx.

Implementation Strategy, continued

Marketing/Public Relations and Educational Programming

Goal I: Improvement in the awareness of hospital services and increased access to the community through marketing strategies.

Strategies:

- A. Marketing of the Hospital's services via the local newspaper, local radio, and a new web-site.
 - 1. A quarter page newspaper article will run each month in the local newspaper publicizing the services of the hospital.
 - 2. Continue radio advertising and consider increasing radio time when applicable.
 - 3. Re-vamp the web-site and add links to health-related sites, a calendar of activities and a patient-portal.

Goal II: Increase educational programs and outreach in the community.

Strategies:

- A. Partner with local organizations in providing access to educational programs and increase the number of meetings the hospital attends in the community to provide awareness on health issues that are a priority in Clinton County.
 - 1. Increase programs in the area of hypertension, diabetes, and physical activity to address specific needs identified in the surveys, focus groups, and data collection.
 - 2. Work with local Community Health Coalition in future program planning and with Clinton County Health Department in their work with the MAPP process (Mobilizing for Action through Planning and Partnerships).
 - 3. Partner with the local health department and school system to provide training or programs to the community on smoking cessation, diabetes, drug abuse, and other relevant issues identified by the community.

Community Partners identified to help with this priority: WANY Radio, Clinton County News, Clinton County Health Department, Clinton County school system.

Priorities that will NOT be addressed in this CHNA (3 year cycle):

1. More specialists (specifically for cancer) - At this time, Clinton County is actively seeking and engaging in conversations with specialists to offer access to the hospital, but the population does not warrant full time specialists and it is not a current priority.
2. Billing issues (patients receive bills after it has been sent to collections) - Issues with a complex system such as billing will always be present. Billing issues are dealt with on a daily basis and improvement is always the goal. While this was not selected as a priority in this CHNA cycle, we will continue to work with our staff to ensure accuracy and increase our communication with patients.
3. Services are too high (outpatient tests, diagnostics, etc.) compared to other facilities - Clinton Co. Hospital is defined as a low-volume hospital, because of these low volumes, our rates will never be the lowest, but we try to be as competitive as possible. We will continue to review the costs of services at our facility in comparison to comparable facilities.
4. Mental health services - The Senior Life Improvement Program currently offers geriatric behavioral health services, anything beyond those services are not feasible at this time.
5. Drug treatment facilities - Not within our scope of services at this time and access is available within 50 miles.
6. Telephone automated service is too confusing, too long - The telephone answering service is only nine digits and 0 can be dialed at any time to speak to someone directly.

Next Steps

This Implementation Strategy will be rolled out over the next three years. Clinton County Hospital will kick off the Implementation Strategy by initiating collaborative efforts with community leaders to address each health priority identified through the assessment process. Periodic evaluation of goals/objectives for each identified priority will be conducted to assure that we are on track to complete our plan as described. At the end of fiscal year 2016, Clinton County Hospital will review the Implementation Strategy and report on the success experienced through the collaborative efforts of improving the health of the community.



Appendix

Sources for all secondary data used in this report:

Demographics*

Indicator (2011)	Original Source	Year
Total Population	Census Population Estimates	2011
Percent of Population under 18 years	Census Population Estimates	2011
Percent of Population 65 year and older	Census Population Estimates	2011
Percent of Population Non-hispanic White	Census Population Estimates	2011
Percent of Population Non-hispanic African American	Census Population Estimates	2011
Percent of Population Hispanic	Census Population Estimates	2011
Percent of Population other Race	Census Population Estimates	2011
Percent of the Population not Proficient in English	American Community Survey 5-yr est.	2007-2011
Percent of the Population that are Female	Census Population Estimates	2011
Percent of the Population that are Rural	Census Population Estimates	2010
All "National Level" Demographics*	U.S. Census QuickFacts	2011

Social and Economic Factors

Indicator	Original Source	Year
Median Household Income	Small Area Income and Poverty Estimates	2011
High School Graduation Rate	State sources and the National Center for Education Statistics	Varies by state
Percent of Population with Some College Education	American Community Survey 5-yr est.	2007-2011
Unemployment Rate	Bureau of Labor Statistics	2011
Percent of Children in Poverty	Small Area Income and Poverty Estimates	2011

Social and Economic Factors, continued

Indicator	Original Source	Year
Percent of Children Eligible for Free Lunch	National Center for Education Statistics	2011
Percent of Children Living in a Single Parent Household	American Community Survey 5-yr est.	2007-2011
Percent of Adults without Adequate Social Support	Behavioral Risk Factor Surveillance System	2005-2010
Percent of the Population Spending More Than 30% of Income on Housing Costs	American Community Survey 5-yr est.	2007-2011
Violent Crime Rate (per 100,000 population)	Uniform Crime Reporting, Federal Bureau of Investigation	2008-2010

Health Behaviors

Indicator	Original Source	Year
Percent of Adults who Smoke Regularly	Behavioral Risk Factor Surveillance System	2005-2011
Percent of Adults who are Obese (BMI \geq 30)	National Center for Chronic Disease Prevention and Health Promotion, Division of Diabetes Translation	2009
Percent of Adults who are Physically Inactive	National Center for Chronic Disease Prevention and Health Promotion, Division of Diabetes Translation	2009
Percent of Adults who Drink Excessively (Heavy or Binge)	Behavioral Risk Factor Surveillance System	2005-2011
Motor Vehicle Crash Deaths (per 100,000 population)	National Center for Health Statistics	2004-2010
STDs: Chlamydia rate (per 100,000 population)	National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention	2010
Teen Birth Rate (per 1,000 females ages 15-19)	National Center for Health Statistics	2004-2010

Health Outcomes

Indicator	Original Source	Year
Premature Death (Years of Potential Life Lost per 100,000 population)	National Center for Health Statistics	2008-2010
Percent of Adults Reporting Poor or Fair Health	Behavioral Risk Factor Surveillance System	2005-2011
Average Poor Physical Health Days in Past 30 Days	Behavioral Risk Factor Surveillance System	2005-2011
Average Poor Mental Health Days in Past 30 Days	Behavioral Risk Factor Surveillance System	2005-2011
Percent of Babies Born with Low Birthweight (<2500 grams)	National Center for Health Statistics	2004-2010
Percent of Adults with Diabetes	National Center for Chronic Disease Prevention and Health Promotion, Division of Diabetes Translation	2009
HIV Prevalence Rate (per 100,000 population)	National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention	2009
Premature Age-adjusted Mortality	CDC WONDER mortality data	2008-2010
Child Mortality (per 100,000 population)	CDC WONDER mortality data	2007-2010
Infant Mortality (per 100,000 population)	CDC WONDER mortality data	2006-2010

Access to Care

Indicator	Original Source	Year
Percent Uninsured (< age 65 without health insurance)	Small Area Health Insurance Estimates	2010
Percent of Uninsured Adults	Small Area Health Insurance Estimates	2010
Percent of Uninsured Children	Small Area Health Insurance Estimates	2010
Ratio of Population to Primary Care Physicians	HRSA Area Resource File	2011-2012
Ratio of Population to Dentists	HRSA Area Resource File	2011-2012
Ratio of Population to Mental Health Providers	HRSA Area Resource File	2011-2012
Percent of Adults Reporting that They Could Not See a Doctor Due to Cost	Behavioral Risk Factor Surveillance System	2005-2011
Rate of Preventable Hospital Stays (per 1,000 Medicare Enrollees)	Dartmouth Atlas of Health Care	2010
Percent of Diabetics that Receive HbA1c Screening	Dartmouth Atlas of Health Care	2010
Percent of Women Receiving Mammography Screening	Dartmouth Atlas of Health Care	2010

Physical Environment

Indicator	Original Source	Year
Pollution: Average Daily Measure of Fine Particulate Matter (micrograms per cubic meter)	CDC WONDER Environmental data	2008
Drinking Water Safety: People Exposed to Water Exceeding a Violation Limit in the Past Year	Safe Drinking Water Information System	2012
Rate of Recreational Facilities (per 100,000 population)	Census County Business Patterns	2010
Food Access: Percent of Population Living in Poverty and >10 Miles from Grocery Store	USDA Food Environment Atlas	2012
Food Access: Percent of all Restaurants that are "Fast Food"	Census County Business Patterns	2010
Percent of Workers who Commute Alone	American Community Survey 5-yr est.	2007-2011
Percent of Population who Live Within Half a Mile of a Park	Environmental Public Health Tracking Network	2010



Clinton County Hospital, Inc.

723 BURKESVILLE ROAD • ALBANY, KENTUCKY 42602
PHONE: 606-387-6421

Community Health Needs Assessment

In order to better understand the health needs of our community and to be able to address those needs, please take 3-5 minutes to complete this survey. Do not include your name as all responses are anonymous.

1. Please tell us your zip code _____
2. Have you or someone in your household used the services of Clinton County Hospital in the last 24 months? ___no ___yes
3. If yes, what services did you use?
___Emergency Room for life-threatening issue
___Emergency Room for non-life threatening issue
___Outpatient Services (Lab, CAT-Scan, Mammography)
___Admitted as a patient
4. How satisfied were you or someone in your household with the care you received at Clinton County Hospital?
___Satisfied ___Neutral ___Dissatisfied
5. Have you or someone in your household gone to a hospital other than Clinton County Hospital in the past 24 months? If yes, where did you go?
___no ___yes name of hospital _____
6. Why did you or someone in your household go to a hospital other than Clinton County Hospital?
___Service I needed was not available at Clinton County
___My physician referred me
___My insurance requires me to go somewhere else ___I prefer larger hospitals
___Other _____

7. While receiving care in a hospital, what is most important to you? (Please rank the items below with 1 being the most important followed by 2, 3, 4, etc.)

Nursing/Quality of Care Comfort/Cleanliness of the Hospital
 Effective Treatment Availability of Physician
 Proximity to Family/Home Explanation of Diagnosis
 Other _____

8. Do you or someone in your household receive treatment for any of the following conditions?

Diabetes High Blood Pressure COPD
 Cancer

9. Are you or members of your family eligible for any of the following?

Medicare Medicaid Public Housing Assistance SNAP (food stamps)

10. Have you or someone in your household delayed health care due to lack of money and/or insurance?

no yes

11. Are you or anyone in your currently household without health insurance?

no yes

12. Have you or someone in your household used any of the following services in the past 24 months?

	<u>at Clinton Co. Hospital</u>	<u>at Another Hospital</u>
Emergency Care	_____	_____
Cardiology	_____	_____
Gynecology	_____	_____
Neurology	_____	_____
Psychiatry	_____	_____
Urology	_____	_____
Dialysis	_____	_____
Surgery	_____	_____
Pulmonology	_____	_____
Orthopedics	_____	_____
Oncology	_____	_____
Radiology	_____	_____

13. What could Clinton County Hospital do to better meet the health care needs of you and your household?

Approval

Clinton County Hospital's Board of Directors supports the work of Clinton County Hospital to improve the health of the community. The Board of Directors approves Clinton County Hospital's Community Health Needs Assessment and will utilize this document as a roadmap to collaborate with the community to address the priorities, particularly for the most vulnerable.

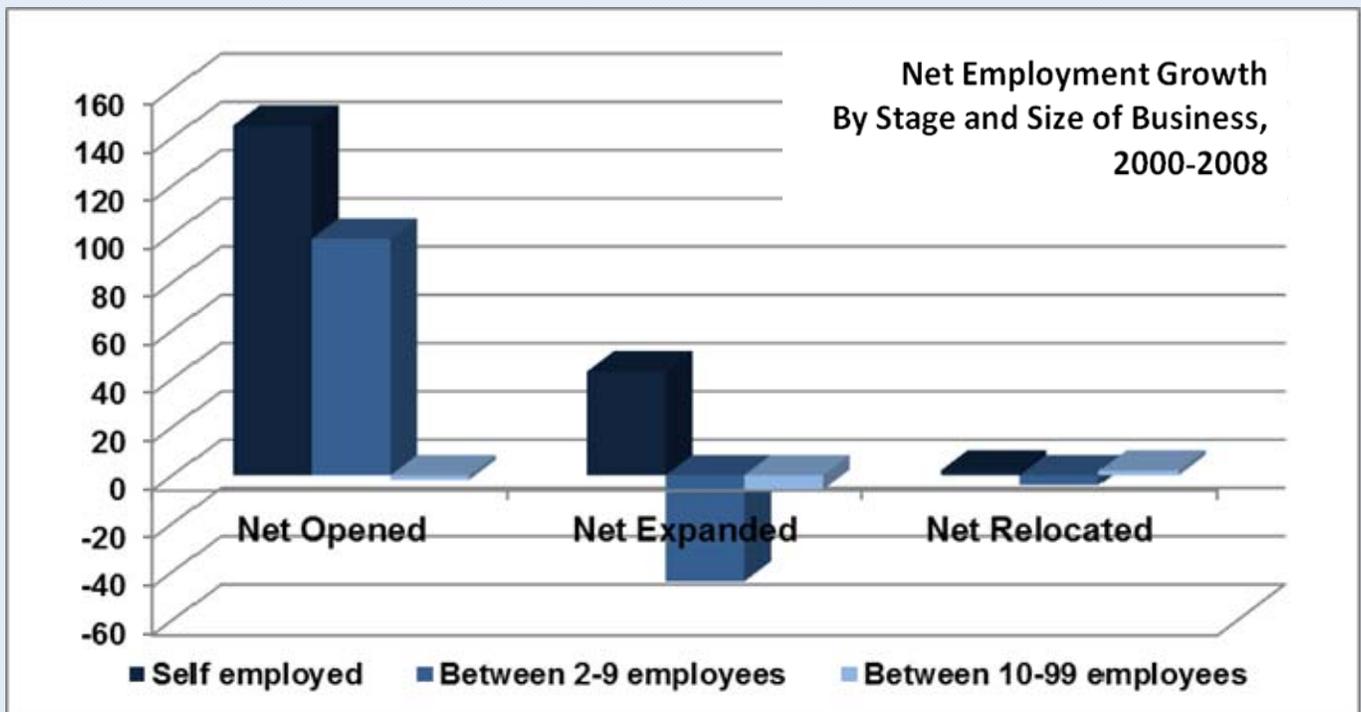
Chair, Clinton County Hospital Board of Directors

Date

Kentucky County Economic Profiles

Clinton County

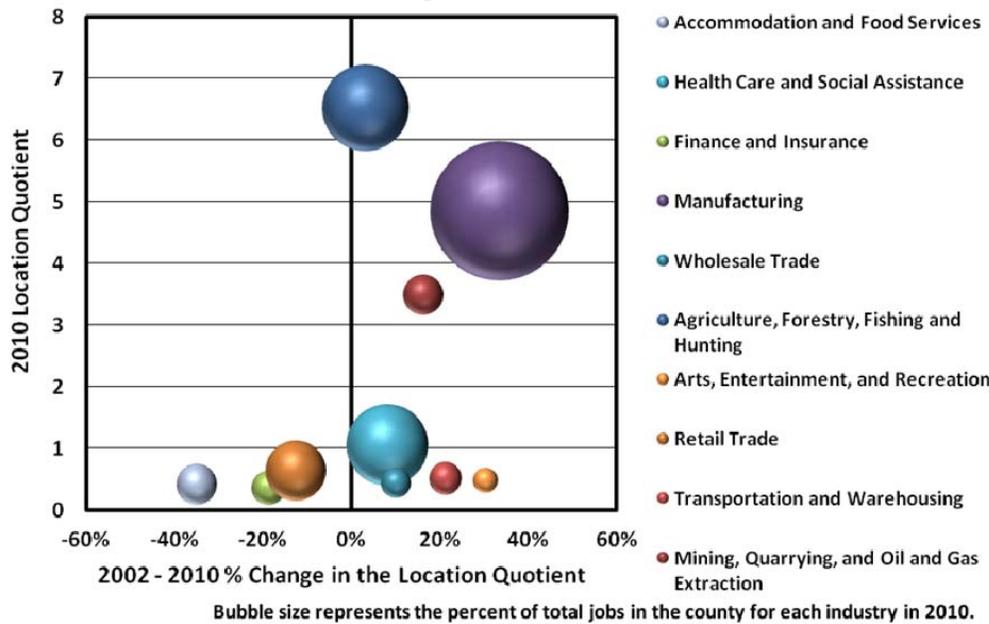
Demographics	Clinton County		Kentucky		United States	
Percent Change in Total Population, 2000-2010 (Census)	6.6%		7.4%		9.7%	
Percent of the Population that is Non-white, 2010 (Census)	2.1%		10.6%		27.6%	
Percent of the Population that is Older than 64 years, 2010 (Census)	9.6%		13.3%		12.9%	
Percent of the Total Population in Poverty, 2009 Estimate (SAIPE)	27.1%		18.4%		14.3%	
Percent of the Total Population under 18 in Poverty, 2009 Estimate (SAIPE)	39.4%		25.3%		20.0%	
Teen births, Rate per 1,000 Women ages 15-19, 2003-2007 (KY Health Facts)	68.13		52.11		41.50	
	Estimate	MOE	Estimate	MOE	Estimate	MOE
Percent of the Population 25 and Older that have a High School Diploma, GED, or more, 2005-2009 Estimate (ACS)	44.8%	4.9%	80.3%	0.2%	84.6%	0.1%
Percent of the Population 25 and Older that have a Bachelor's Degree or more, 2005-2009 Estimate (ACS)	6.3%	2.9%	20.0%	0.2%	27.5%	0.1%
Percent of Workers who Travel 30 minutes or more one way, to work, 2005-2009 Estimate (ACS)	18.0%	4.9%	28.2%	0.3%	35.1%	0.03%
Unemployment Rate, 2010 Annual Average (BLS)	9.6%		10.7%		9.3%	
Median Household Income, 2009 Estimate (SAIPE)	\$25,776		\$40,061		\$50,221	



Data Source: www.YourEconomy.org, 2011

Clinton County	Net Opened	Net Expanded	Net Relocated
Self Employed	145	43	2
Between 2-9 Employees	98	-44	-4
Between 10-99 Employees	-2	-6	2

Clinton County Location Quotient



Declining Industries

The industry is declining compared to the nation (change in LQ < -20%)

Accommodation and Food Services

Emerging Industries

The industry is growing compared to the nation (Change in location quotient >20%) but not necessarily largely concentrated in the county (LQ <1)

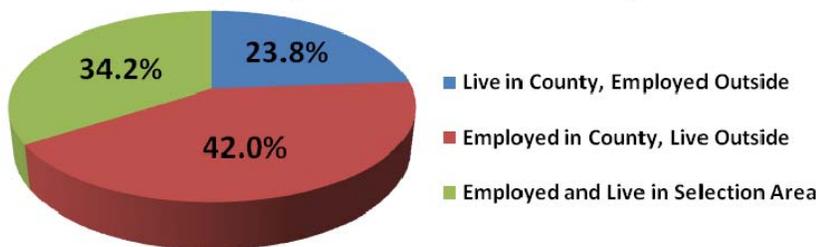
Arts, Entertainment, and Recreation
Transportation and Warehousing

Anchor Industries

The industry is relatively concentrated in the county (LQ >1.5) but neither expanding or declining

Agriculture, Forestry, Fishing and Hunting

Clinton County Job Inflow and Outflow, 2009



Data Source: EMSI, 2010

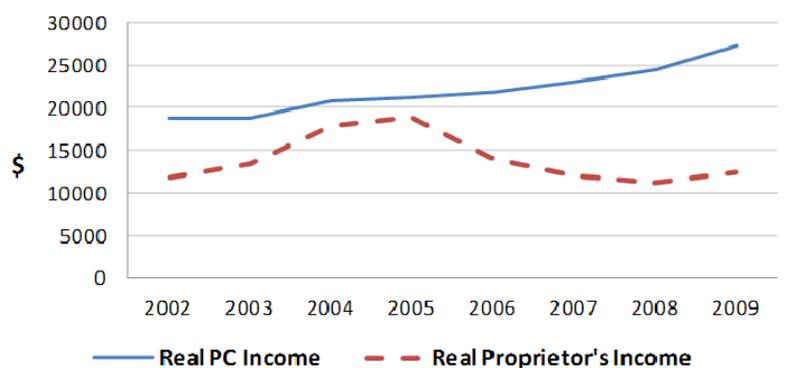
Data Source: U.S. Census Bureau, Center for Economic Studies, 2011

Top 10 Industries by Employment 2008

NAICS Code	Description	Clinton County
311	Food Manufacturing	1,524
930	Local government	523
622	Hospitals	273
621	Ambulatory Health Care Services	190
238	Specialty Trade Contractors	126
325	Chemical Manufacturing	117
722	Food Services and Drinking Places	109
211	Oil and Gas Extraction	84
624	Social Assistance	80
445	Food and Beverage Stores	75
Total Top 10		3,101
Total jobs in Clinton County		4,581

Source: EMSI Complete Employment - 4th Quarter 2010

Real Income (Personal vs. Proprietor) Clinton County



Data Source: Bureau of Economic Analysis

Kentucky County Workforce Profiles

Clinton County - Employment & Earnings

Economic development planning relies upon a good understanding of your county's workforce. The information below describes Clinton County's current workforce.

Occupational Data for Major Kentucky Occupations (by 2 Digit SOC codes)

Occupation	Kentucky (2012)	Lake Cumberland Development District (2012)	Clinton County		
			Total (2012)	10 yrs. Change	5 yrs. Change
Office & Admin. Support	280,743	10,374	417	-2%	0%
Sales & Related	172,198	5,838	231	3%	10%
Food Preparation & Serving Related	164,270	5,215	182	-5%	1%
Production	163,167	8,676	1,138	1%	-6%
Transportation & Material Moving	154,479	6,167	411	2%	-6%
Healthcare Practitioners & Technical Occupations	113,924	4,273	276	34%	-2%
Education, Training, & Library	104,956	4,730	263	10%	10%
Management	79,378	2,321	106	-2%	-4%
Installation, Maintenance, & Repair	78,644	2,814	165	11%	-1%
Construction & Extraction	68,356	2,004	90	2%	3%

Source: EMSI 2012

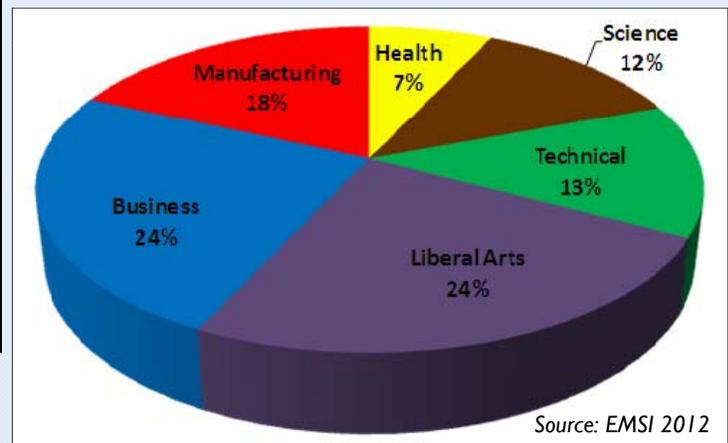
Distribution of Workforce by Education & Gender (2011)

Education	Gender	Distribution out of 100 people
Less than High School	Male	10 male icons
	Female	5 female icons
High School or equivalent	Male	15 male icons
	Female	15 female icons
Some college or Associate's degree	Male	10 male icons
	Female	10 female icons
Bachelor's degree or more	Male	5 male icons
	Female	5 female icons

Source: CENSUS/QWI 2011

Education, Training, and Library was the fastest growing occupation in Clinton County with 10% growth from 2007-2012.

Knowledge Distribution of Workforce Skills (2012)



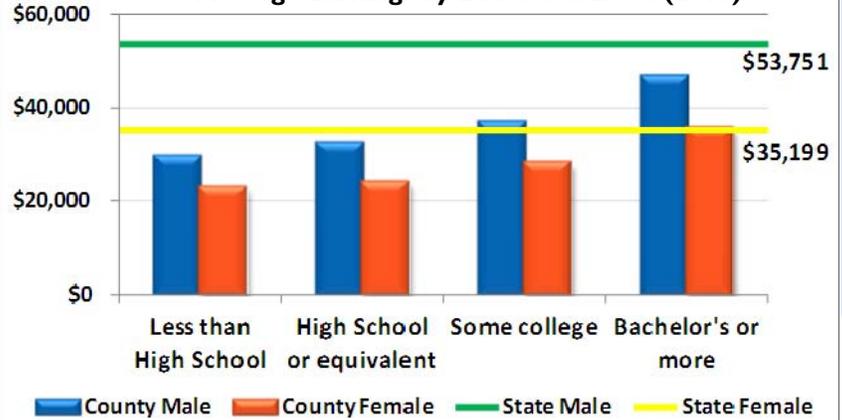
Source: EMSI 2012

Employment & Average Annual Earnings by Age (2011)

Age group	Total Employment	Overall Average Annual Earnings
14-21	328	18,397
22-34	1,121	26,396
35-44	888	32,472
45-54	952	33,021
55-64	498	36,105
>65	145	22,227

Source: CENSUS/QWI 2011

Average Earnings by Education Level (2011)



Source: CENSUS/QWI 2011



Of those employed in Clinton County, 59% are in-commuters.
Of employed Clinton County residents, 48% are out-commuters.



In-Commuters: Individuals living outside Clinton County who are employed inside Clinton County.

Out-Commuters: Individuals living in Clinton County who are employed outside Clinton County.

In-Commuters (2010): 2,121

Top 5 counties people commute from for work (2010)

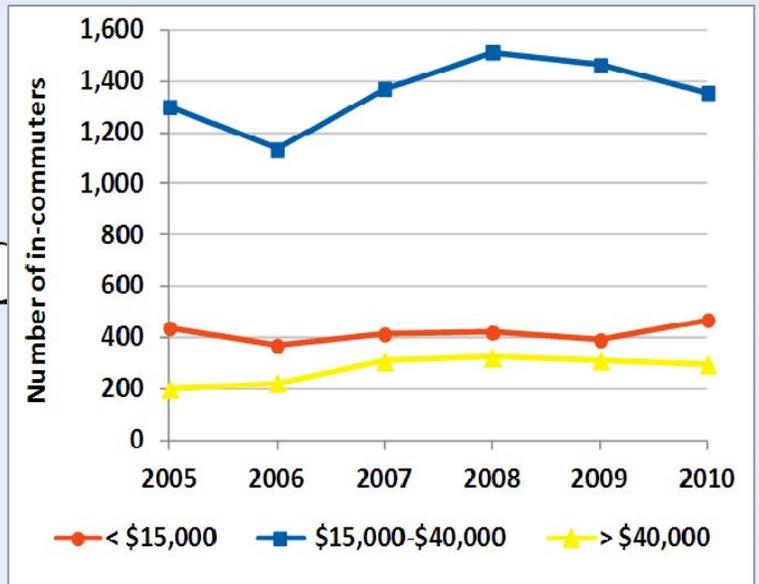
County	Count
Wayne County, KY	479
Cumberland County, KY	314
Pickett County, TN	174
Russell County, KY	97
Pulaski County, KY	81



People living and working in the County (2010): 1,506

Average Annual Earnings	Number of Employed
< \$15,000	414
\$15,000-\$40,000	876
> \$40,000	216

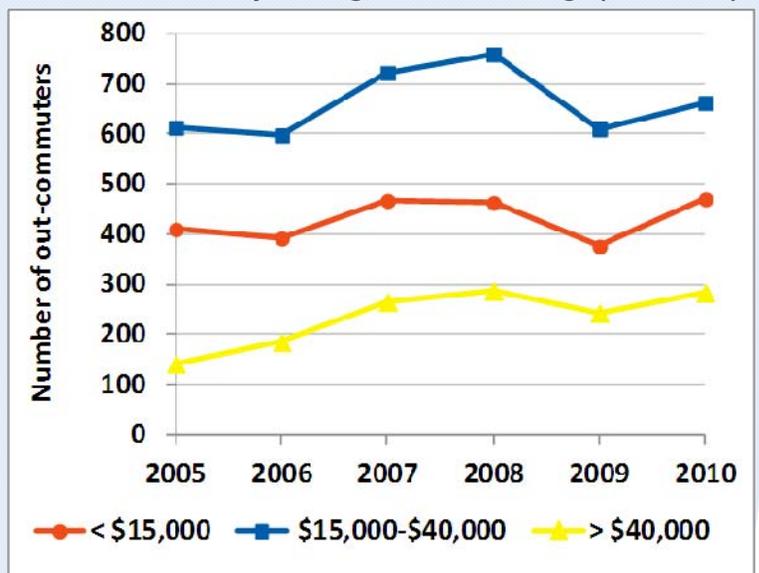
In-Commuters by Average Annual Earnings (2005-2010)



In 2010, Clinton County had more in-commuters than out-commuters.

Since 2005, in-commuters had increased by 10% and out-commuters increased by 22%.

Out-Commuters by Average Annual Earnings (2005-2010)



Out-Commuters (2010): 1,415

Top 5 counties people commute to for work (2010)

County	Count
Wayne County, KY	296
Jefferson County, KY	123
Pulaski County, KY	104
Fayette County, KY	97
Cumberland County, KY	70

*All data on this page are from CENSUS/OnTheMap

Kentucky County Workforce Profiles

Insights for Data Interpretation

Prepared by: **Simona Balazs, CEDIK Research Assistant**

July 2013

CEDIK's Workforce Profile is comprised of four sections. The first page contains "Occupational Data," "Knowledge Distribution," and "Workforce Demographics" while the second page describes "Commuting Patterns." In an effort to provide as much data as possible on two pages, precise definitions of some measures were not included. Thus, questions may arise including: What does this number represent exactly? How can I interpret this? This short overview provides additional clarification to the meaning of the selected measures in the profile.

1. Occupational Data

The table in this section provides 2012 employment numbers for the top ten occupations in the state of Kentucky, ranked from the highest to smallest. For example, Office and Administrative Support occupations are the most common, providing over 280,000 jobs in the state. Employment within these occupations is also reported at the regional Area Development District and county level. In addition to 2012 employment numbers, a percent change in employment is also provided at the county level for both a 10-year time period (2002-2012) and a 5-year period (2007-2012). If the percent change is positive, then county employment has increased for this occupation within the given time period. Conversely, if the percent change is negative, then county employment has declined. Both the minor and major recessions that started in 2002 and 2007, respectively, may also have impacted employment in these areas. Data for this table were acquired from Economic Modeling Specialists Inc. (EMSI). The occupations are classified based on the Standard Occupational Classification (SOC) system and are reported at the two-digit level.

2. Knowledge Distribution

Data representing the county's knowledge distribution are presented as a pie-chart on the first page of the profile. At its most basic level, the knowledge distribution is reported into six categories: Manufacturing, Healthcare, Science, Technical, Liberal Arts, and Business knowledge. Each slice of the pie chart reflects the corresponding percentage for those 6 categories based on the occupations that are currently present in your county. The premise for the knowledge distribution is that every occupation requires a certain mix of skills that are determined by worker experience, job requirements, and work attributes. To calculate the knowledge distribution, each occupation is "assigned" to a certain skill set. Because the knowledge distribution only considers 2012 employed occupations, the pie chart reflects the knowledge distribution of the 2012 workforce and not the training or experience of its potential workforce. Therefore, if a large manufacturing plant closed in your county last year, this will be reflected in a smaller manufacturing knowledge distribution, though a large manufacturing knowledge base may still remain in your county.

CEDIK also retrieved these data from EMSI, though it originates from O*Net, the Occupational Information Network developed with the sponsorship of the U.S. Department of Labor/Employment

and Training Administration. O*Net is a free online occupational database that is updated on an annual basis. For more information on the collecting methodology and types of data please visit O*Net at <http://www.onetcenter.org/dataCollection.html>.

3. Workforce Demographics

Two tables and a graph provide demographic information about the people employed in your county. These workforce demographic data are collected from the U.S. Census Bureau's Quarterly Workforce Indicators (QWI). QWI is an application of the Census's Longitudinal Employer-Household dynamics and is reported in several ways. For this profile, county-level data are organized by education level, gender, and age groups. Employment numbers are defined based on the receipt of wages. Because the wages are not reported as full-time, part-time, long-term or temporary, people working for more than one employer in a quarter can be counted twice. Further, because employment is recounted quarterly, someone employed all year with one employer will be counted four times. For this reason, CEDIK reports in the tables the average total employment for the four quarters of 2011.

The first table is the percent distribution of workforce by education and gender, and it contains exactly 100 human figures among its 8 categories. Each human figure represents one percent of the workforce. Thus, for example, if there are 6 human figures in the first category, then 6% of your workforce is made up of males who have not attained a high school degree. Alternatively, the information in the table can be read as "Out of 100 people in the county workforce, 6 are male with less than a high school degree."

The second table in the lower left corner contains employment and average annual earnings (all in U.S. dollars) for the workforce, divided by age groups. As previously stated, it is not clear whether these annual earnings represent part- or full-time employment, though this may explain the significantly lower wages among age groups 14-21 years and >65 years, both of which are more likely to work part-time. Additionally, while this second table is divided by six age groups, QWI data are divided into eight groupings. For those age groups where the data were aggregated (specifically, age groups 14-21 and 22-34), the average annual earnings were weighted based on percent employment distribution in that aggregated group. For example, average annual earnings for the 14-21 age group is in fact an average of average annual earnings for two groups (i.e., 14-18 years old and for 19-21 years old), but properly adjusted since the latter group makes up a larger percentage of the workforce.

Finally, the bar graph in the lower right corner presents the average annual earnings by education level and gender. The eight bars in the figure represent county-level annual earnings. Blue bars represent male earnings and orange bars represent female earnings, each subdivided among four different education levels. Additionally, the two lines represent the overall average annual

earnings for the state of Kentucky, but split by gender (not education); male and female are shown as a green and yellow line, respectively. While the figure differs for every county, each bar chart reveals a clear income gap between men and women within each education level and also at the state level. The figure also allows for comparison between county earnings and the state average. For example, if the blue bar for the education level of “Bachelor’s or more” exceeds the green horizontal line for state average earnings for male, then the county’s male workers a four-year college degree earn more on average than the typical male employee in Kentucky. Conversely, if the blue bar for “Less than High School” is less than the green horizontal line, this indicates that men without a high school degree earn less on average than the typical Kentucky male. The same logic applies to the orange bars and yellow line representing female earnings.

4. Commuting patterns

The second page of the workforce profile describes commuting patterns of workers in and out of county. Visually, the page is divided into three spaces. The top table and graph pertain to information about people living outside of your county but who are employed inside, who we refer to as in-commuters. Inside the “bucket” in the middle of the page, information is presented for those who both reside and work in your county. Finally, the bottom of the page mirrors the information provided on the top of the page, but for out-commuters—those people that reside in your county but work outside of it. The image of the “leaky bucket” easily illustrates the “flow” of commuters in and out of your county. If your county has more in-commuters than out-commuters, then it fills the bucket more than it leaks, which is called a positive net job flow. Conversely, if your county has fewer in-commuters than out-commuters, then it leaks more than it is being filled: a negative net job flow.

For any county, how many people in-commute and out-commute affects the county’s economy. In both cases, it is likely that commuters will spend part of their earnings in their county of work and some in their county of residence. In-commuters may shop and dine in your county (especially on lunch break), but they would likely spend more locally if they resided in your county too. Similarly, out-commuters may pay property tax in your county, but ideally, you’d like them to work in your county where they would spend less money on transportation and more on local businesses. Since ideal commuting patterns are unique for each county and region, we also provide the top five counties of origin for in-commuters and top five counties of destination for out-commuters by 2010 employment. With this information, you can explore how your county can best capture the business of your commuters.

Another important aspect of commuting patterns relates to the question: who are your in-commuters and out-commuters? Does your county import or export highly paid workers, who are often highly educated and/or experienced? To answer this, study the two graphs on the second page that provide information about in-

commuters and out-commuters, respectively, over time (2005-2010) and grouped by average annual earnings into three categories. Within the two graphs, the three income categories are: people with annual earnings of less than \$15,000, between \$15,000-\$40,000, and more than \$40,000. Examine the top graph for in-commuters. If the number of people that commute into the county for work is higher for the >\$40,000 average annual earnings category, then it is likely that your county attracts more highly skilled people to work in your county. This is good, but also begs the question: why aren’t these highly skilled individuals living in your county? On the other hand, in the bottom graph of out-commuters, if the number of people with average annual earnings >\$40,000 is greater than the other two categories, then your county is losing/exporting highly trained workers. Combining this information with the top five counties of origin/destination may help you to understand who are the in-commuters and out-commuters in your county.

The data for this section are provided by the U.S. Census Bureau’s OnTheMap, a mapping application that generates information about where people work and where they live for the year 2010. More information about commuting patterns can be found at <http://onthemap.ces.census.gov/>.

Conclusion

Information on the top Kentucky occupations, workforce demographics, and commuting patterns in your county raises several important policy-related questions. What type of workers does your county want to retain from the local workforce and/or attract from outside counties? What types of occupations are provided in your county and what are the ones that the county would like to have but are underrepresented? Does the local workforce appear to be skilled for desired economic growth? How does the commuting patterns of your county affect the county’s economy and can commuters be used a source of potential growth? While the data in this profile can start to answer these questions, they can only truly be answered in the local context.

If your community is interested in addressing these issues, please contact CEDIK to see what community and economic development resources we may be able to offer you.

References:

- Economic Modeling Specialists Inc. (EMSI) for Occupational Data and Knowledge Distribution, retrieved from <http://www.economicmodeling.com/>;
- CENSUS/Longitudinal Employer-Household Dynamics/Quarterly Workforce Indicators for Workforce Demographics, retrieved from http://lehd.ces.census.gov/applications/qwi_online/;
- CENSUS/Longitudinal Employer-Household Dynamics/OnTheMap for Commuting Patterns, retrieved from <http://onthemap.ces.census.gov/>.



If you have further questions regarding the data in this profile, please contact CEDIK Research Director James Allen at (859) 257-7272 x253.

Kentucky County Workforce Profiles online:
www.cedik.ca.uky.edu/data_profiles/workforce



Kentucky County Ag and Food Profiles

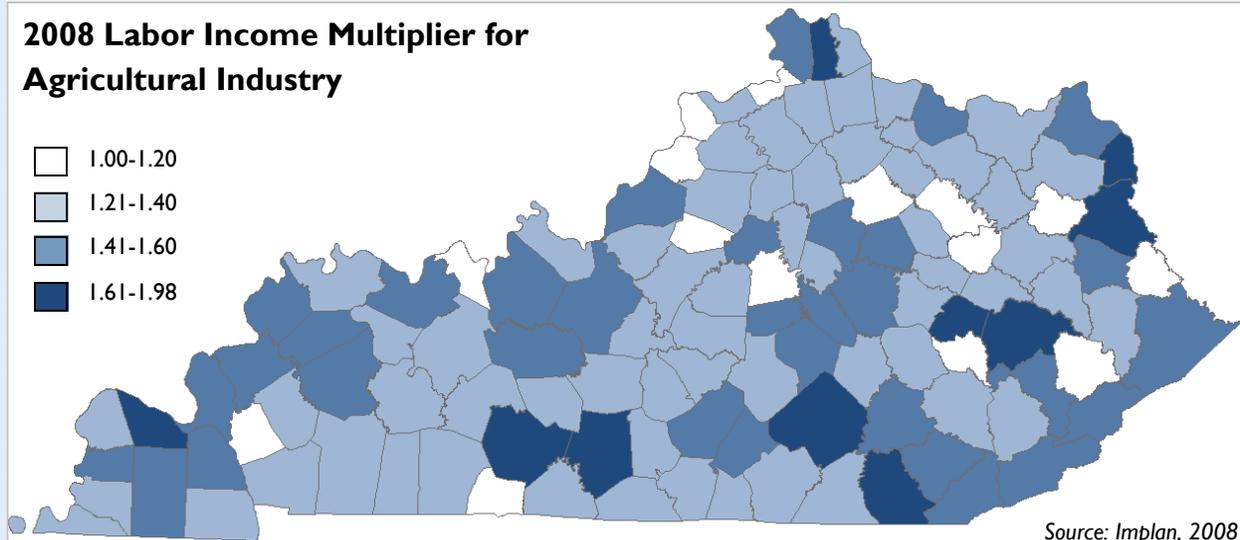
Clinton County - Agriculture

Farm Demographics	Clinton County	Kentucky	United States
Total Farm Operations	629	85,260	1,522,033
Percent Full Owner	68.4%	76.8%	69.0%
Percent Part Owner	27.2%	19.4%	24.6%
Percent Tenant	4.5%	3.8%	6.4%
Total Number of Operators	843	123,971	3,337,450
Percent Female Operators	20.8%	26.9%	30.2%
Percent Non-white Operators	3.1%	2.7%	5.9%
Total Number of Hired Workers	482	74,444	2,636,509
Total Operations with Internet Access	40.9%	50.6%	56.5%
Total Operations with High Speed Internet Access	33.9%	29.1%	33.0%
Farm Economics			
Total Acres used for Farm Operations	91,097	13,993,121	922,095,840
Percent of Land Acreage used for Farm Operations	68.9%	54.1%	48.0%
Value of Ag Land, including Buildings	\$209,234,000	\$37,532,561,000	\$1,744,295,252,000
Total Income from Farm Operations	\$1,061,000	\$288,008,000	\$10,489,874,000
Total Income from Agritourism & Recreational Services	(D)	\$3,332,000	\$566,834,000
Vegetable Acres Harvested	7	7,776	4,682,588
Total Value of Animal Sales, Including Products	\$27,366,000	\$3,419,792,000	\$153,562,563,000
Total Value of Crop Sales, Including Products	\$3,051,000	\$1,404,769,000	\$143,657,958,000

(D) Withheld to avoid disclosing data for individual farms

Sources: 2007 Census of Agriculture, NOAA

2008 Labor Income Multiplier for Agricultural Industry



Labor income includes employee wages and benefits as well as income from self-employment. This multiplier estimates the total change in a county's labor income resulting from a \$1 increase of labor income in its agriculture industry due to transactions between ag and non-ag industries, and household spending. Thus, a higher labor income multiplier suggests a stronger linkage between agriculture and the county's other industries.

Food Access	Clinton County	Kentucky	US
Percent of Total Households with no car and more than 1 mile from a grocery store, 2006	8.3%	4.1%	2.3%
Percent of Total Households with no car and more than 10 miles from a grocery store, 2006	0.1%	0.2%	0.1%
Percent of the Population that is low income and more than 1 mile from a grocery store, 2006	49.6%	53.0%	28.8%
Percent of the Population that is low income and more than 10 miles from a grocery store, 2006	0.7%	2.1%	2.0%
Percent of Children that are Eligible for Free Lunch, 2009	55.9%	47.4%	52.5%*
Percent of Children that are Eligible for Reduced Price Lunch, 2009	12.7%	8.4%	10.0%*

In 2010, 23.7% of all Clinton County food and beverage sales were made in restaurants as opposed to retail food stores.

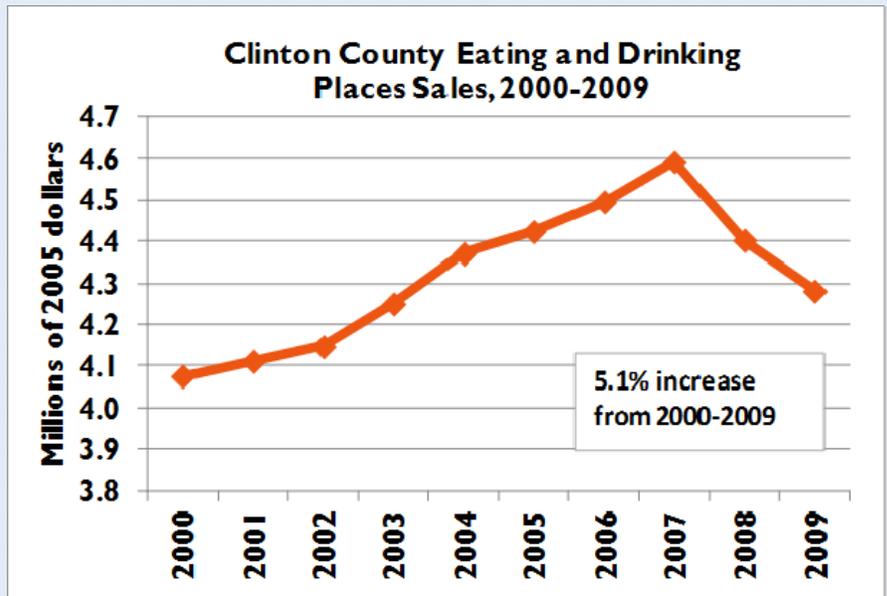
This is an increase from 1995 when the figure was 12.8%.

Source: Woods and Poole, 2011

Clinton County	Total
Grocery Stores	3
Supercenters & Club Stores	0
Convenience Stores	8
Specialized Food Stores	0
SNAP authorized Stores (2010)	18
WIC authorized Stores (2011)	3
Fast Food Restaurants	5
Full Service Restaurants	5

Source: USDA Food Atlas, 2009 except where noted

Sources: USDA Food Atlas, *USDA National School Lunch Program Participation Rates



Source: Woods and Poole, 2011

Local Food in/near Clinton County

Farmers Markets	Community Supported Agriculture Farms (CSAs)	Kentucky Certified Roadside Farm Markets
<p>Clinton County Farmers Market 19 Mountain View Parkway 42602</p>		<p>Cravens Greenhouse 500 Cedar Hill Rd, 42602</p>

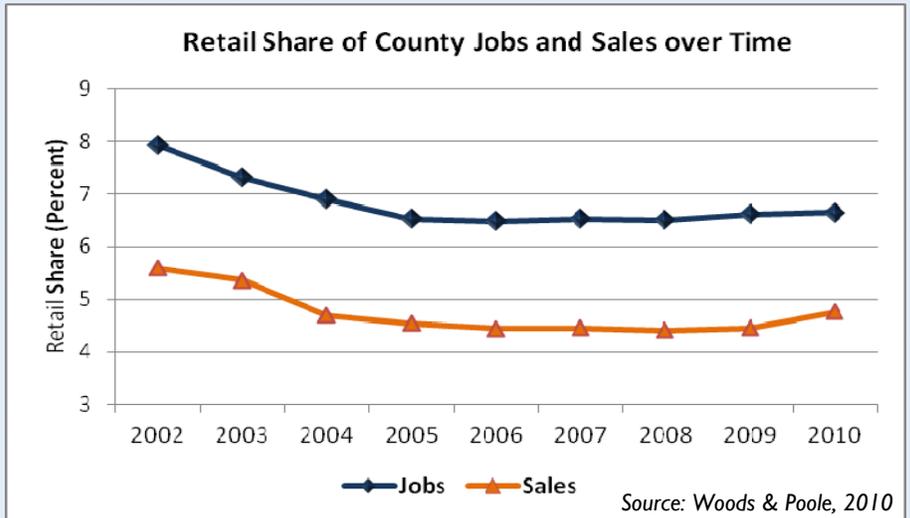
Sources: Kentucky Department of Agriculture, Kentucky Farm Bureau

Kentucky County Retail Sector Profiles

Clinton County

→ In 2010, 4.8% of county sales and 6.6% of county jobs were attributable to the retail sector.

The retail sector comprises businesses engaged in selling merchandise to the general public—the final step in the distribution of these goods and services. Examples include grocery, department and specialty stores, gas stations, and restaurants, among others.



	Percent change between 2002-2010
Retail Sector Jobs	6.9%
Retail Sector Sales	-2.9%

Source: Woods & Poole, 2010

Source: Woods & Poole, 2010

2010 Retail Sector Employment Characteristics*	KY State	Lake Cumberland Area Development District	Clinton County	Age Breakdown within County		
				≤ 24 years old	25-54 years old	≥ 55 years old
Employment in the Retail Sector in 2010	205,562	7,876	272	61	158	53
Retail Share of Employment across All Sectors in 2010	10.7%	9.7%	6.6%	10.3%	5.9%	8.4%
New Hires in the Retail Sector in 2010	134,835	1,960	173	56	92	n/a
Retail Share of New Hires across All Sectors in 2010	13.9%	8.7%	8.2%	6.8%	7.9%	n/a
Change in Retail Employment in 2010	286	-24	22	n/a	n/a	n/a
Average Annual Earnings per Employee	\$26,124	\$23,612	\$17,202	\$10,303	\$18,215	\$23,088

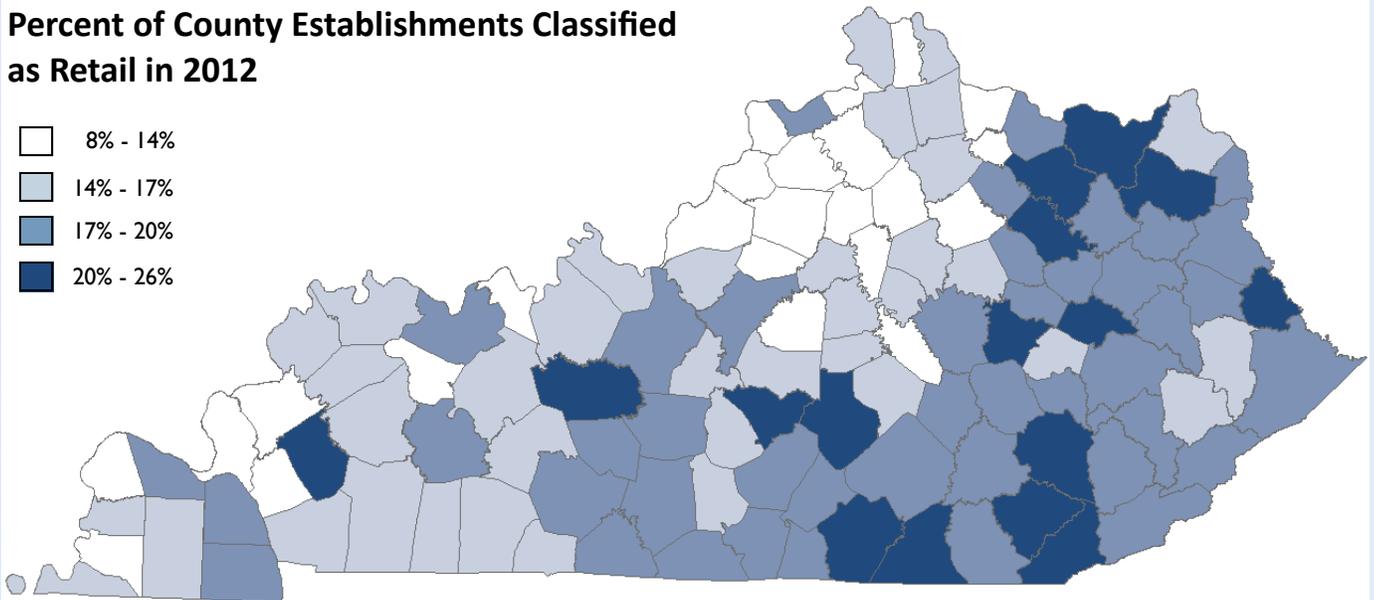
*For detailed descriptions of data in this table visit

http://www2.ca.uky.edu/CEDIK/data_profiles/retail_sector

Source: US Census Longitudinal Employer-Household Dynamics, 2010

Percent of County Establishments Classified as Retail in 2012

- 8% - 14%
- 14% - 17%
- 17% - 20%
- 20% - 26%



Source: ESRI/Community Analyst, 2012

	Clinton County	State Average
Retail sector establishments	72	208
Retail sector establishments per 1,000 people	7.0	5.6
Percent of establishments classified as retail	19.4%	16.8%

Source: ESRI/Community Analyst, 2012; US Census, 2010

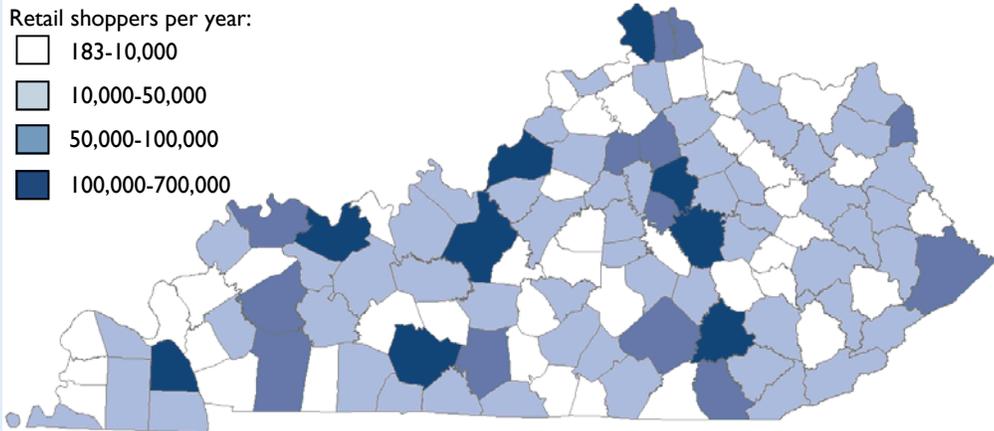
Trade Area Capture: This measure estimates the number of retail shoppers drawn to a county per year. Not surprisingly, urban counties have more shoppers, and thus, higher trade area captures.

State sales tax for KY is 6%, with no local tax. Except for VA and WV, the other neighboring states have a higher combined average sales tax rate (state + local).

	State sales tax	Local sales tax range
IL	6.25%	0.00% - 4.25%
IN	7.00%	0.00%
KY	6.00%	0.00%
MO	4.225%	0.50% - 6.625%
OH	5.50%	0.00% - 2.25%
TN	7.00%	1.50% - 2.75%
VA	4.00%	1.00% - 1.50%
WV	6.00%	0.00% - 1.00%

Source: Sales Tax Institute, 2012

Trade Area Capture for the Retail Sector



Source: Woods & Poole, 2010

Pull Factor Analysis: By dividing a county's trade area capture by its population, a pull factor measures a county's ability to attract shoppers in the retail sector. If the pull factor is less than 1, its own residents are shopping in other counties. If greater than 1, the county is pulling in retail shoppers from other counties.

Pull Factors by Retail Subsector

Retail Subsector	Rank	Share of total Retail	Change in Sales 2002 - 2010	KY Pull Factor	Lake Cumberland ADD* Pull Factor	County Pull Factor	2010 County Pull Factors					
							0.00	0.50	1.00	1.50	2.00	2.50
All subsectors	-	100%	-2.9%	1.00	1.08	0.73						
Food and beverages	1	23.3%	-7.3%	1.01	1.15	1.36						
Health & personal care stores	2	18.1%	3.9%	1.25	1.36	1.97						
Gasoline stations	3	16.1%	19.5%	1.53	1.16	0.87						
Building materials & gardening stores	4	9.2%	-7.2%	1.23	1.43	0.80						
Non-store retail	5	8.8%	10.2%	0.53	0.50	2.12						
Eating & dining	6	7.1%	0.3%	1.07	0.83	0.51						
Motor vehicles & parts dealers	7	5.6%	-35.0%	0.99	1.11	0.26						
General merchandise stores	8	4.8%	-2.0%	1.42	1.10	0.19						
Miscellaneous	9	4.1%	-19.6%	1.29	1.27	1.06						
Clothing stores	10	1.2%	-10.3%	0.79	0.78	0.25						
Furniture stores	11	0.9%	-22.1%	0.90	0.75	0.33						
Electronics & appliances stores	12	0.9%	-7.0%	0.73	0.48	0.38						
Sporting goods	n/a	n/a	n/a	0.79	0.52	n/a						

** The highest 2010 PF for a Retail Subsector in KY was estimated at 7.19

* ADD = Area Development District

Source: Woods & Poole, 2010

The data for this Profile was prepared by the Community and Economic Development Initiative of Kentucky (CEDIK) at the University of Kentucky. For questions on the data contained in this profile, contact James E. Allen IV, Research Director, at 859.257.7272 x253 or james.allen4@uky.edu.

Special thanks to Simona Balazs, CEDIK Research Assistant, for her work on this profile.

Kentucky County Retail Sector Profiles

Insights for Data Interpretation

Prepared by: James Allen, CEDIK Research Director

February 2013

CEDIK's Retail Sector Profile is comprised of four sections. Page one is a description of "Retail Sector Trends," "2010 Retail Sector Employment Characteristics," and "Retail Establishments." Page two showcases "Trade Area Capture and Pull Factors" for the retail sector. In an effort to provide as much data as possible on two pages, precise definitions of some measures were not included. Thus, questions may arise including: What does this number represent exactly? How can I interpret this? This short overview provides additional clarification to the meaning of the selected measures in the profile.

I. Retail Sector Trends

Both a table and a figure make up the profile's first section regarding trends in the retail sector, and each uses different data to describe how the retail sector has changed in your county over time. The table on the left showcases two numbers: the percent change in number of retail jobs and the percent change in amount of retail sales, covering the years 2002 to 2010. This measure is meant to suggest an overall decline or increase in the actual number of retail jobs or annual retail sales in your county. However, what is not shown was whether this change was gradual, sudden, significant, or inconclusive. For example, was this change the result of a clear increase or decline in retail or nothing more than one might expect from normal year-to-year volatility? This table does not answer that question, but it helps identify the overall trend.

The Retail Sector profile figure on the right side of the page charts out retail's share of total jobs and sales in the county over time. In other words, of all the jobs held or sales generated in the county, what percentage is attributable to the retail sector? This measure is meant to highlight the relative importance of the retail sector to your county's economy and how that has changed over time. If the retail share has increased over time, this implies that the retail sector is either growing faster than the rest of the economy or shrinking slower than the rest. Using the percentage change given in the left table and the overall trend of the retail share in the figure, the chart below may help to interpret how together these two measures can explain recent trends in your county's retail sector relative to rest of the economy (described in the table as simply "economy").

2. 2010 Retail Sector Employment Characteristics

Data represented in the table comes from the Quarterly Workforce Indicators compiled and published by the U.S. Census, which takes a snapshot of employment across various sectors and demographic

distributions. The Census reports these snapshots quarterly, though CEDIK wanted to present data that represent the entirety of the calendar year 2010. Thus, to utilize this table, one must understand how Census defines these measures and how CEDIK aggregated them across all quarters.

Census defines employment as the sum of workers per business who were employed at the beginning of a quarter and received wages in the previous quarter. Employment is defined by the receipt of wages, so it can be full-time, part-time, long-term, or temporary. Further, because employment is recounted quarterly, someone employed all year with one employer will be counted four times. For this reason, CEDIK took the average of retail employment across the four quarters of 2010; this is the number reported in the table. However, one limitation is that those working with more than one retail employer in a given quarter are counted twice—once for each position. The retail share of employment is simply the 2010 quarterly average of employment in the retail sector (just defined above) divided by 2010 quarterly average of employment across all sectors.

Next, Census defines new hires as the total number of workers who starting receiving wages in a given quarter from an employer whom they had not worked for in the past year. Again, because hiring is defined by a receipt of wages, the hire could be fired either twenty years or two days later and be counted equally. Every quarter begins anew, so CEDIK calculated the total number of new hires for 2010 as the sum of quarterly new hires. This measure should NOT be interpreted as the number of new jobs created because many jobs, especially in retail, have relatively quick turnover rates.

How measures of employment and new hires are defined may produce results that seem counterintuitive, such as if the table reports more new hires than workers employed. To understand how this may happen, consider the following example. First, Chloe graduated from the University of Kentucky over the summer of 2010 and looked for a job to launch her career in the 3rd quarter. After an unsuccessful month, she started work as a grocer clerk to pay the bills. Two weeks later, and still in the same quarter, she landed a morning manager position at a retail outlet and quickly quit her grocer position. Thus, when employment was calculated for the 4th quarter, she was counted. Since employment is averaged across all four quarters, Chloe only adds .25 to county employment, but she will add 2 to new hires since she received wages from two new employers in

		Change in Retail Share		
		Positive	Zero	Negative
Percentage Change	Positive	Retail has grown faster than economy	Retail has grown at the same speed as economy	Retail has grown but economy grew faster
	Zero	No change in retail but economy has declined	No change in retail or in rest of the economy	No change in retail but economy has grown
	Negative	Retail has declined but economy declined faster	Retail has declined at the same speed as economy	Retail has declined faster than the economy

2010. If many county residents face similar circumstances—which are feasible among younger age groups—this may result in new hires outnumbering workers employed.

To calculate the change in retail employment for 2010, CEDIK took the difference between retail employment from the beginning of quarter one in 2011 and the beginning of quarter one in 2010. A positive number represents the total number of additional workers who are considered employed one year later, and vice versa. In principle, this number should be equal to the total number of hires in 2010 (new hires plus any rehired by the same employer within a year) minus total separations. Therefore, this measure helps to provide some perspective to the reported number of new hires in 2010.

Average annual earnings are the sum of the Census's average quarterly earnings, which are only estimated for full-quarter employees. Thus, reported average earnings may include part-time wages, but not those who were hired or separated in that quarter. This measure provides some indication of the quality of retail jobs and how this might differ across age groups.

Finally, CEDIK has manipulated the Census data to breakdown each measure into three age groups within the county: those 24 and under, those 55 and older, and those in between. The measures are defined in the same way for the age breakdown, except that the result only applies to those within a particular age group. Unfortunately, data was not available for spaces marked "n/a".

References:

Longitudinal Employer-Household Dynamics, U.S. Census Bureau (2011). "LED: Quarterly Workforce Indicators 101." Retrieved from: http://lehd.ces.census.gov/doc/QWI_101.pdf

3. Retail Establishments

Retail establishments are featured in the profile's third section, which maps an interesting pattern in the percentage of county establishments classified as retail across Kentucky. This percentage could vary for many reasons, including economic diversification, prevalence of tourism, strong interest in retail entrepreneurship, or a smaller manufacturing/industrial economy. Below the map, county-specific information is provided, including the number of retail sector establishments, the number of establishments per 1,000 people, and state averages. In many counties, retail establishments and their accessibility to local residents is a good portion of what characterizes the community.

4. Trade Area Capture (TAC) and Pull Factors

Trade Area Capture (TAC) is used to estimate the number of customers who have shopped in a given area (e.g., county or state) within a one-year period. Specifically, it is calculated by dividing annual retail sales for that area by the state average of annual per capita spending on retail goods and services, which is

further adjusted by a ratio of local-to-state per capita income (where applicable) to account for differences in average incomes. In other words, TAC is the ratio of total retail sales to the average amount of money that a retail shopper spends—adjusting for income differences—and thus estimates the number of shoppers for that area. Therefore, it is not surprising that Kentucky's more urban counties, which have higher populations, also have higher TACs (see map). One caveat is that the TAC assumes that local residents purchase goods and services at the same rate as the average state resident, though it allows for their average incomes to vary.

Pull Factors take retail analysis to the next level by dividing TAC by the local population. Thus, if the estimated number of shoppers for that area (i.e., TAC) is greater than the local population, the Pull Factor will be greater than one, and vice versa. In the Pull Factor table, CEDIK has calculated the Pull Factors for each retail subsector at the county-, Area Development District-, and state-level. Subsectors are also ranked by the greatest percentage of total retail sales in the county.

How can these figures be interpreted? A Pull Factor may be greater than a value of one for two reasons: 1) most often, the local area is attracting retail customers from outside its boundaries, and/or 2) local residents are spending more on retail than the average state resident. Conversely, if a Pull Factor is less than one then the reverse is true; the local area is losing retail shoppers to outside business, the residents are spending less than the state average, or both. Finally, a Pull Factor equal to a value of one indicates a balance of trade where purchases by local residents outside local boundaries are matched by sales made to non-local shoppers.

In addition to thinking about your county's retail subsectors when interpreting this table, it is also important to remember county commuting patterns and tourism. Both have a high potential for bringing in or sending out significant numbers of people for reasons completely unrelated to retail shopping. However, while working or travelling in a county other than where they reside, people are likely to purchase gas, eat at restaurants, buy gifts or clothes, etc. In other words, Pull Factors are not merely an indication of the strength or potential of the retail sector, but also how much the county is relied upon by its residents and outsiders for their retail shopping needs.

References:

Hustedde, Shaffer, and Pulver. "Community Economic Analysis: A How To Manual." (1993). Retrieved from: <http://www.epa.gov/greenkit/pdfs/howto.pdf>

Still have questions?

If you have further questions regarding the data in this profile, please contact CEDIK Research Director James Allen at (859) 257-7272 x253.



